

# **Risky Business**

Severity, Probability, Controls, Oh My!



#### Risk Assessment: Systematic approach for a work process or activity to:

- Identify hazards
- Evaluate hazards
- Incorporate measures to manage and mitigate the risk.

## **Risk Assessment**

<u>Uncertainty</u> is a potential, unpredictable, unmeasurable and uncontrollable outcome.

Risk is a consequence of action taken in spite of uncertainty.

**<u>Risk perception</u>** is the **subjective** judgment people make about the severity and/or probability of a risk, and may vary person to person.

#### Identifying and Understanding Risks



# Risk Analysis Matrix

| Probability of Occurrence | Almost certain Frequent |            |  |
|---------------------------|-------------------------|------------|--|
| Terms                     | Likely                  | Probable   |  |
|                           | Possible                | Occasional |  |
|                           | Unlikely                | Remote     |  |
|                           | Rare                    | Improbable |  |

# Risk Analysis Matrix

#### Accident Frequency Categories

| Frequency                                                               | Category |
|-------------------------------------------------------------------------|----------|
| Extremely unlikely to occur                                             | 1        |
| Not expected to occur during the lifetime of the facility               | 2        |
| Expected to occur no more that once during the lifetime of the facility | 3        |
| Expected to occur several times during the lifetime of the facility     | 4        |
| Expected to occur more than once in a year                              | 5        |

### **Risk Analysis Matrix** Probability Level Selection Criteria

| Probability Level                   | Score | Probability of Occurrence ( <i>P</i> )                |  |  |
|-------------------------------------|-------|-------------------------------------------------------|--|--|
| Improbable<br>(Extremely un-Likely) | 1     | <i>P</i> < 1/1,000,000 (0.0001%)                      |  |  |
| Remote<br>(Unlikely)                | 2     | 1/100,000 (0.001%) > <i>P</i> ≥ 1/1,000,000 (0.0001%) |  |  |
| Occasional<br>(Likely)              | 3     | 1/10,000 (0.01%) > <i>P</i> ≥ 1/100,000 (0.001%)      |  |  |
| Probable<br>(Very Likely)           | 4     | 1/100 (1%) > <i>P</i> ≥ 1/10,000 (0.01%)              |  |  |
| Frequent<br>(Extremely Likely)      | 5     | P ≥ 1/100 (1.0%)<br>7 DMJ Miller & Assoc., Inc.       |  |  |

# **Risk Analysis Matrix**

| Catastrophic  | Catastrophic |
|---------------|--------------|
| Major         | Critical     |
| Moderate      | Serious      |
| Minor         | Minor        |
| Insignificant | Negligible   |

#### Severity of Occurrence

#### Terms

# Risk Analysis Matrix Accident Consequence Categories

|   | Category  | Impact       | Production<br>Loss | Facility/Equ<br>ipment<br>damage<br>(\$M) | Employee/P<br>ublic Safety              | Environement                                                      |  |
|---|-----------|--------------|--------------------|-------------------------------------------|-----------------------------------------|-------------------------------------------------------------------|--|
|   | 1         | Negligible   | < 1 week           | < 0.1                                     | No injury or<br>health effect           | Release contained<br>within plant<br>boundaries                   |  |
|   | 2         | Marginal     | 1Wk–1Mn            | 0.1-1                                     | Minor injury or<br>health effect        | Small release outside plant boundaries                            |  |
|   | 3         | Significant  | 1 Mn – 6 Mn        | 1 - 10                                    | Serious injury or health effect         | Release outside plant<br>boundaries > legal<br>limits             |  |
|   | 4         | Catastrophic | >6 Month           | >10                                       | Fatality or<br>Serious health<br>effect | Large release outside<br>plant boundaries 10 X<br>the legal limit |  |
| 1 | 1/10/2015 |              |                    | 9                                         |                                         | DMJ Miller & Assoc., Inc.                                         |  |

## **Risk Analysis Matrix** Severity Level Selection Criteria

| Severity<br>Level | Score | Selection Criteria                                                                                                                                                                                                                                                                       |
|-------------------|-------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Negligible        | 1     | No impact on performance or safety and not noticed by the customer or user, or;<br>Cosmetic impact only with or without annoyance to the user.                                                                                                                                           |
| Minor             | 2     | Performance impact, up to and including product failure, due to failure of product to meet performance expectations but with no risk to the user                                                                                                                                         |
| Serious           | 3     | Performance impact, up to and including product failure due to failure of product to meet performance expectations. Moderate injury possible (Temporary / reversible sever symptoms)<br>Specimen from invasive procedure lost.                                                           |
| Critical          | 4     | Performance impact, up to and including product failure due to failure of product to meet performance<br>expectations - serious injury possible (permanent impairment, irreversible, but nor fatal or life-<br>threatening)<br>False positive or clinically significant "over Diagnosis" |
| Catastrophic      | 5     | Performance impact, up to and including product failure with potential for harm to user due to failure of product to meet performance expectations,<br>Life-Threatening, death could occur.<br>False negative or clinically significant "Under diagnosis"                                |

## Risk Analysis Matrix - Accidents



Consequence category (facility/equipment damage)

# Risk Analysis Matrix Risk Priority

|                   |   | Severity Level |       |         |          |              |
|-------------------|---|----------------|-------|---------|----------|--------------|
|                   |   | Negligible     | Minor | Serious | Critical | Catastrophic |
| Probability Level |   | 1              | 2     | 3       | 4        | 5            |
| Improbable        | 1 | 1              | 2     | 3       | 4        | 5            |
| Remote            | 2 | 2              | 4     | 6       | 8        | 10           |
| Occasional        | 3 | 3              | 6     | 9       | 12       | 15           |
| Probable          | 4 | 4              | 8     | 12      | 16       | 20           |
| Frequent          | 5 | 5              | 10    | 15      | 20       | 25           |

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### Case Study – Health Hazard Evaluation



#### Initial risk assessment of Device Hazard identification

- + Hazards associated with + Hazards associated with the use of a medical device in intended and reasonably foreseeable misuse conditions
- + Hazards associated with credible and reasonably foreseeable user errors

the use of the device under defect conditions

+ Hazards affecting the patient, user, healthcare provider

#### **Initial risk assessment of Device** Failure Mode and Effects Analyses (FMEA)

- Design FMEA (DFMEA) The probability of a hazardous situation occurring shall be related to the probability of occurrence of the various design failure modes that result in the occurrence of the hazardous situation.
- Process FMEA (PFMEA) The probability of a hazardous situation occurring shall be based upon the Process
  Capability Index (Cp value) of the manufacturing process under review.
- Clinical FMEA (CFMEA Identify issues that may cause hazards in a clinical setting.

#### Initial risk assessment of Device Mitigation and Control of Risk

- + Iterative process that begins during the Definition phase and continues throughout the product lifecycle.
- + Mitigation Methods
  - Design for inherent safety (Most preferred)
  - Add protective measures to the device or the manufacturing process
  - Provide safety information warnings such as in the device labeling (least preferred)

#### Initial risk assessment of Device Risk Level for identified hazard

- Initial risk level is the risk present before mitigations are implemented. After mitigations are implemented the risk level identified is the Residual Risk Level
- Risk level is calculated by multiplying the Severity Level and Probability Level of the hazard. This equals the Risk Priority Number (RPN).
  - Severity level and Probability Level are semi-quantitative indicators
  - Categorize the risk associated with the RPN

## **Risk Management Process**

- + Risk Analysis
- + Risk Evaluation
- + Risk Control
  - Residual Risk

- + Residual Risk
- + Medical Benefit Analysis

#### Normal Surveillance Processes

- > Complaints
- Non-conformances
- Investigations
- Literature Review

#### Post Production Surveillance

- > Review
- RE-evaluate

## Questions?



## References

- ISO BS EN 14971:2012 (E) Medical devices Application of risk management to medical devices
- Les Schnoll, Ensure Medical Device Safety, A comprehensive risk management process is required, Standards Outlook, Quality Progress, February 2003, ASQ
- Nicholas L. Squeglia, Expert Answers, *Minimizing risk*, Quality Progress, January 2010, ASQ